

APPENDIX 1

High Level Summary Excluding Central Recharges and Capital

Cluster	Base Budget 2025/26 £	Forecast Budget 2026/27 £	Forecast Budget 2027/28 £	Forecast Budget 2028/29 £	Forecast Budget 2029/30 £	Forecast Budget 2030/31 £
Thriving Council	9,522,100	9,524,700	9,949,400	9,989,700	10,285,200	10,543,200
Thriving People	1,968,900	2,398,900	2,247,000	2,227,000	2,230,700	2,345,600
Thriving Places	4,144,800	4,792,400	5,002,000	5,067,500	5,309,300	5,480,800
Grand Total	15,635,800	16,716,000	17,198,400	17,284,200	17,825,200	18,369,600

Interest Receivable	(524,700)	(539,800)	(502,400)	(493,100)	(492,400)	(457,000)
Investment Income - Property Portfolio	(1,552,700)	(1,717,800)	(1,742,200)	(1,818,500)	(1,831,700)	(1,838,900)
Drainage Board Levies	552,600	581,300	611,400	642,800	676,500	710,300
Parish Precepts	2,850,200	3,086,100	3,147,800	3,210,800	3,275,000	3,340,500
Interest Payable	686,000	758,600	839,200	737,900	674,100	591,600
MRP/VRP (repayment of borrowing)	980,100	1,058,700	1,005,700	913,000	883,000	878,000
Net Revenue Expenditure	18,627,300	19,943,100	20,557,900	20,477,100	21,009,700	21,594,100

Transfer to / (from) General Fund	(156,600)	(146,000)	0	0	0	0
Transfer to / (from) Earmarked Reserves	2,684,300	1,564,500	456,400	474,800	1,156,100	1,156,100

Amount to be met from Government Grant or Council Tax	21,155,000	21,361,600	21,014,300	20,951,900	22,165,800	22,750,200
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Funding Income						
Business Rate Retention Scheme	6,654,900	2,994,300	2,971,900	3,031,200	3,061,800	3,091,700
Collection Fund Surplus - Council Tax	275,600	212,800	0	0	0	0
Parish Councils Tax Requirement	2,850,200	3,086,100	3,147,800	3,210,800	3,275,000	3,340,500
New Homes Bonus	499,400	0	0	0	0	0
Other Government Grants	2,726,300	6,476,600	5,913,200	5,320,400	5,240,900	5,169,300
Council Tax Income	8,148,600	8,591,800	8,981,400	9,389,500	9,814,600	10,259,700

TOTAL FUNDING	21,155,000	21,361,600	21,014,300	20,951,900	21,392,300	21,861,200
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Balanced Budget / Funding Target	0	0	0	0	773,500	889,000
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Medium Term Financial Analysis by Type

	Base Budget 2025/26 £	Forecast Budget 2026/27 £	Forecast Budget 2027/28 £	Forecast Budget 2028/29 £	Forecast Budget 2029/30 £	Forecast Budget 2030/31 £
Expenditure	41,520,200	42,247,800	43,125,100	43,192,700	43,738,800	43,644,900
Employees	16,367,600	16,632,000	17,054,700	17,396,300	17,793,200	17,609,800
Interest Payable	686,000	758,600	839,200	737,900	674,100	591,600
Other Operating Expenditure-Drainage Board Levies	552,600	581,300	611,400	642,800	676,500	710,300
Other Operating Expenditure-Parish Precepts	2,850,200	3,086,100	3,147,800	3,210,800	3,275,000	3,340,500
Premises	1,174,700	1,234,000	1,254,300	1,236,700	1,263,400	1,274,500
Supplies and Services	5,220,200	5,387,100	5,579,800	5,388,000	5,453,500	5,491,700
Transfer Payments	13,688,400	13,505,300	13,505,300	13,400,000	13,400,000	13,400,000
Transport	980,500	1,063,400	1,132,600	1,180,200	1,203,100	1,226,500
Income	(23,873,000)	(23,363,400)	(23,572,900)	(23,628,600)	(23,612,100)	(22,928,800)
Income, Fees and Charges	(7,279,300)	(7,315,100)	(7,572,600)	(7,620,100)	(7,582,700)	(6,921,100)
Government Grants and Contributions	(14,468,500)	(13,728,800)	(13,693,200)	(13,634,000)	(13,641,700)	(13,647,700)
Interest Receivable	(524,700)	(539,800)	(502,400)	(493,100)	(492,400)	(457,000)
Investment Income - Property Portfolio	(1,600,500)	(1,779,700)	(1,804,700)	(1,881,400)	(1,895,300)	(1,903,000)
Transfers To / (From) Reserves	3,507,800	2,477,200	1,462,100	1,387,800	2,039,100	2,034,100
Transfer to / (from) General Fund	(156,600)	(146,000)	0	0	0	0
Transfer to / (from) Earmarked Reserves	2,684,300	1,564,500	456,400	474,800	1,156,100	1,156,100
MRP/VRP (repayment of borrowing)	980,100	1,058,700	1,005,700	913,000	883,000	878,000
Amount to be met from Government Grant or Council Tax	21,155,000	21,361,600	21,014,300	20,951,900	22,165,800	22,750,200
FUNDED BY:						
Business Rate Retention Scheme	6,654,900	2,994,300	2,971,900	3,031,200	3,061,800	3,091,700
Collection Fund Surplus - Council Tax	275,600	212,800	0	0	0	0
Parish Council Tax Requirement	2,850,200	3,086,100	3,147,800	3,210,800	3,275,000	3,340,500
New Homes Bonus	499,400	0	0	0	0	0
Other Government Grants	2,726,300	6,476,600	5,913,200	5,320,400	5,240,900	5,169,300
Council Tax Requirement	8,148,600	8,591,800	8,981,400	9,389,500	9,814,600	10,259,700
Grand Total	21,155,000	21,361,600	21,014,300	20,951,900	21,392,300	21,861,200
Balanced Budget/Cumulative Savings Target	0	0	0	0	773,500	889,000

Medium Term Financial Analysis by Business Unit

Cluster and Business Unit	Base Budget 2025/26	Proposed Budget 2026/27	Forecast Budget 2027/28	Forecast Budget 2028/29	Forecast Budget 2029/30	Forecast Budget 2030/31
	£	£	£	£	£	£
Thriving People	1,968,900	2,398,900	2,247,000	2,227,000	2,230,700	2,345,600
Commercial Services	316,300	267,500	333,700	342,200	352,400	360,900
Community Action	416,600	396,900	408,600	442,800	456,500	467,800
Community Environment	60,000	59,700	59,700	59,700	59,700	59,700
Community Support	327,800	330,700	194,700	194,700	194,700	194,700
Crematorium	(107,500)	(133,200)	(171,200)	(207,800)	(246,600)	(238,300)
Culture and Theatres	234,600	222,300	213,200	201,000	200,800	207,300
Homelessness	406,900	966,800	1,001,000	1,004,300	1,015,200	1,024,400
Homes, Health and Wellbeing	34,900	24,500	25,200	25,600	26,100	26,700
Housing	69,800	66,100	67,600	69,200	71,200	72,800
Leisure	(40,800)	(58,300)	(146,600)	(170,200)	(189,400)	(189,200)
Lincolnshire Show	7,700	7,700	7,700	7,700	7,700	7,700
Safeguarding	8,700	9,000	9,000	9,000	9,000	9,000
Safer Communities - CCTV	238,700	238,700	244,900	250,400	258,300	264,000
Safer Communities - Parish Lighting	70,600	74,100	75,100	76,100	77,100	78,100
Wellbeing Lincs	(75,400)	(73,600)	(75,600)	(77,700)	(62,000)	0
Thriving Places	4,144,800	4,792,400	5,002,000	5,067,500	5,309,300	5,480,800
Building Control	195,600	221,300	236,100	249,900	266,400	281,400
Business Support	13,200	12,200	12,200	12,200	12,200	12,200
Cemeteries	67,800	66,500	68,000	69,800	75,600	73,400
Commercial Waste Service	(101,100)	(111,600)	(119,200)	(127,100)	(122,800)	(119,900)
Community Safety	228,800	188,600	195,400	159,600	164,200	167,800
Development Management	(131,500)	(396,800)	(399,900)	(403,200)	(404,300)	(412,200)
Economic Development	334,700	267,700	274,200	280,700	289,600	296,700
Emergency Planning	24,400	25,100	25,700	26,300	26,900	27,500
Environmental Protection	236,500	238,000	245,400	253,300	267,300	270,800
Food Safety	261,200	270,100	279,100	287,500	298,100	307,000
Food Waste Collection	0	958,500	993,500	1,025,000	1,062,500	1,087,300
Housing Standards	214,200	233,600	280,700	247,600	255,700	261,700
Land Based Administration	0	206,000	204,600	191,900	203,700	211,800
Land Charges	76,700	0	0	0	0	0
Licensing	7,000	(4,200)	(4,500)	(5,300)	(4,800)	(5,600)
Markets	65,300	65,600	67,800	70,800	74,600	77,200
Parks & Open Spaces	73,200	75,000	66,000	69,300	70,400	71,500

Planning Enforcement	128,800	128,500	131,600	134,800	139,000	142,400
Street Cleansing	833,100	746,400	811,200	856,600	881,000	900,300
Visitor Economy	58,600	58,100	59,200	60,300	61,900	63,100
Waste Management	1,870,400	1,881,800	1,899,900	1,922,300	1,979,000	2,029,300
Waste Management - Chargeable Services	(312,100)	(338,000)	(325,000)	(314,800)	(286,900)	(262,900)
Thriving Council	9,522,100	9,524,700	9,949,400	9,989,700	10,285,200	10,543,200
Audit	215,100	233,500	239,800	246,400	253,300	260,400
Benefits	450,400	545,300	562,100	579,200	600,500	616,300
Change Management	366,900	422,800	439,200	455,100	475,200	489,000
Communications	186,400	188,100	196,200	203,700	210,000	215,100
Corporate Finance	231,600	106,600	112,000	112,600	116,400	113,700
Customer Services	729,300	730,500	754,600	777,700	804,900	823,100
Debtors	76,700	96,200	83,100	87,500	91,100	92,800
Democratic Representation	716,900	728,300	755,900	766,700	789,300	808,700
Elections	195,200	191,900	426,100	200,500	206,200	210,900
Financial Services	1,663,200	1,306,400	1,345,200	1,382,000	1,425,700	1,459,000
Fraud	0	3,300	15,000	3,700	0	4,100
Governance & Legal Compliance	1,126,600	1,131,200	1,154,700	1,173,900	1,189,000	1,212,900
Human Resources	606,500	584,400	598,000	607,500	623,000	635,700
ICT Infrastructure	537,900	658,100	676,900	689,800	700,100	713,000
Local Taxation	538,100	543,800	568,900	595,000	619,200	637,700
Neighbourhood Planning	12,900	12,000	12,000	12,000	12,000	12,000
Parking Services	(127,400)	(83,900)	(124,300)	(122,600)	(120,800)	(119,000)
Planning Policy	265,200	289,800	300,700	333,800	337,900	341,200
Policy, Strategy and Environment	231,600	249,100	234,700	240,200	248,100	254,200
Property - Administrative	115,000	146,300	153,400	158,600	166,000	171,400
Property - Commercial	(211,700)	(93,600)	(96,600)	(97,000)	(97,000)	(97,600)
Property - Houses	400	(600)	(600)	(600)	(600)	(600)
Property - Miscellaneous Property	44,500	53,800	54,100	54,400	54,700	55,000
Property - Operational	212,900	232,800	210,200	211,600	215,700	216,800
Property Services	473,800	458,300	468,100	479,000	492,700	503,400
Street Naming and Numbering	14,200	12,800	13,600	14,400	15,700	16,800
Support Services	200,200	195,700	203,000	210,600	218,100	223,500
Systems Development	649,700	581,800	593,400	614,000	638,800	673,700
Investment Income - Property Portfolio	(1,552,700)	(1,717,800)	(1,742,200)	(1,818,500)	(1,831,700)	(1,838,900)
Investment Properties	(1,552,700)	(1,717,800)	(1,742,200)	(1,818,500)	(1,831,700)	(1,838,900)
Grand Total	14,083,100	14,998,200	15,456,200	15,465,700	15,993,500	16,530,700